

### HEALTH CARE FOR THE HOMELESS/FARMWORKER HEALTH PROGRAM (HCH/FH)

### **Co-Applicant Board Meeting Agenda**

### 455 County Center, Redwood City, CA 94063 (Room 101)

January 11th, 2024, 10:00am - 12:00pm

This meeting of The Health Care for The Homeless/Farmworker Health board will be held in-person at 455 County Center, Redwood City, CA 94063 (Room 101)

Remote participation in this meeting will not be available. To observe or participate in the meeting please attend in-person at above location.

\*Written public comments may be emailed to <a href="masfaw@smcgov.org">masfaw@smcgov.org</a> and such written comments should indicate the specific agenda item on which you are commenting.

\*Please see instructions for written and spoken public comments at the end of this agenda.

A. CALL TO ORDER & ROLL CALL	Robert Anderson	10:00am

#### **B. PUBLIC COMMENT**

Persons wishing to address on matters NOT on the posted agenda may do so. Each speaker is limited to three minutes and the total time allocated to Public Comment is fifteen minutes. If there are more than five individuals wishing to speak during Public Comment, the Chairperson may choose to draw only five speaker cards from those submitted and defer the rest of the speakers to a second Public Comment at the end of the Board meeting. In response to comments on a non-agenda item, the Board may briefly respond to statements made or questions posed as allowed by the Brown Act (Government Code Section 54954.2) However, the Boards general policy is to refer items to staff for comprehensive action or report.

C. ACT	ION TO SET THE AGENDA & CONSENT	Robert Anderson 10:02am	
1.	Approve meeting minutes from December 14 <sup>th</sup> , 2023, Board Meeting		Tab 1
2.	Budget and Finance Report		Tab 2
3.	HCH/FH Director's report		Tab 3

# D. COMMUNITY ANNOUNCEMENTS / GUEST SPEAKER Communications and Announcements are brief items from members of the Board regarding upcoming events in the community and correspondence that they have received. They are informational in nature and no action will be taken on these items at this meeting. A total of five minutes is allotted to this item. If there are additional communications and announcements, the Chairperson may choose to defer them to a second agenda item added at the end of the Board Meeting. 1. Community updates Board members 10:05am

E. BUS	SINESS AGENDA			
1.	Approval of Western Conference Attendance	Jim Beaumont	10:15am	
	for Board Members and External Partner			



### San Mateo County HCH/FH Program Co-Applicant Board Agenda

2.	Request for Board Action to Confirm Financial Support for Coastside AOD/MH Services for Farmworkers	Jim Beaumont	10:30am	
3.	Reinstating the Board Recruiting Subcommittee	Victoria Sanchez De Alba	10:45am	

F. REPORTING & DISCUSSION AGENDA			
Contractors and MOUs performance update	Meron Asfaw	11:00am	
Expansion of the research capacity of HCH/FH program	Janet Schmidt	11:15am	

G. ADJOURNMENT	12:00pm
Future meeting: February 8 <sup>th</sup> , 10am-12pm	
Navigation Center 275 Blomquist street,	
Redwood City, CA	

<sup>\*</sup>Instructions for Public Comment During Meeting

Members of the public may address the Members of the HCH/FH board as follows:

Written public comments may be emailed in advance of the meeting. Please read the following instructions carefully:

- 1. Your written comment should be emailed to masfaw@smcgov.org.
- 2. Your email should include the specific agenda item on which you are commenting or note that your comment concerns an item that is not on the agenda or is on the consent agenda.
- 3. Members of the public are limited to one comment per agenda item.
- 4. The length of the emailed comment should be commensurate with the two minutes customarily allowed for verbal comments, which is approximately 250-300 words.
- 5. If your emailed comment is received by 5:00 p.m. on the day before the meeting, it will be provided to the Members of the HCH/FH board and made publicly available on the agenda website under the specific item to which your comment pertains. If emailed comments are received after 5:00p.m. on the day before the meeting, HCH/FH board will make every effort to either (i) provide such emailed comments to the HCH/FH board and make such emails publicly available on the agenda website prior to the meeting, or (ii) read such emails during the meeting. Whether such emailed comments are forwarded and posted, or are read during the meeting, they will still be included in the administrative record.

## Tab 1 Meeting Minute



### HEALTH CARE FOR THE HOMELESS/FARMWORKER HEALTH PROGRAM (HCH/FH)

Co-Applicant Board Meeting Minutes 455 County Center, Redwood City, CA November 9th, 2023, 10:00am - 12:00pm

Co-Applicant Board Members  Present	County Staff Present	Members of the Public	Absent Board Members/Staff
<ul> <li>Robert Anderson, Chair</li> <li>Gabe Garcia</li> <li>Francine Serafin-Dickson</li> <li>Tony Sorrano</li> <li>Tayischa Deldridge</li> <li>Steve Kraft</li> <li>Suzanne Moore</li> <li>Judith Guerrero</li> <li>Brian Greenberg</li> <li>Steve Carey</li> <li>Janet Schmidt</li> <li>Jim Beaumont (Ex officio)</li> </ul>	<ul> <li>Meron Asfaw</li> <li>Gozel Kulieva</li> <li>Irene Pasma</li> <li>Tim Sullivan</li> <li>Marisol Escalera Durani</li> <li>Anessa Farber, PHHP</li> <li>Frank Trinh</li> </ul>	<ul><li>Cristhian, ALAS</li><li>Jorge, ALAS</li></ul>	<ul> <li>Alejandra Alvarado</li> <li>Victoria De Alba Sanchez, Vice Chair</li> <li>Amanda Hing Hernandez</li> </ul>

A. Call to order & roll call	Robert Anderson called the meeting to order at 10:02 am and did a roll call.	
B. Public comment	Marisol Escalera Durani, Supervisor Muller's office	
	Marisol informed the Co-Applicant Board of the discussion item #12 of the Board of Supervisor's meeting on November 28 <sup>th</sup> , which looked into the County jurisdiction around education and outreach. The eventual goal for this exercise is for the County to gain a broader knowledge of the needs of the community and provide assistance with various tasks, such as wage claims, overtime hours, and any other wage related issues. This effort is a joined project with the President Pine's office.	
	Cristhian, ALAS Christian told the Board about a recent field trip ALAS's team and farmworkers took to Alcatraz, as part of their community engagement and wellbeing efforts.  Irene Pasma, County Manager's Office	
	Irene provided an updated on the Homestead meeting, which is a convening to discuss complex homeless issues. HCHFH Program is a participant in that	

	meeting. For the first time, during the last meeting there was a presentation from Health on HEAL and HCH. This forum is ongoing and will continue through 2024.  Tony Sorrano, Board Member  Tony reported that there has been an increase in farmworkers coming to the distribution days in Pescadero. They have seen about 120 families and noticed the signup sheet used to collect information had a lot of missing/blank spaces for addresses. This is indicative of the families having just arrived in the US, how and from where unknown, current addresses/living situations also unknown. Marisol commented that there is an emergency preparedness event being organized in the area with the plan to distribute supplies. Marisol will share the info with staff, who will disseminate the information further.	
C. Action to set the agenda & consent agenda	<ol> <li>Approve meeting minutes from November 2023 Board meeting.</li> <li>Budget and Finance Report</li> <li>Quality Improvement/Quality Assurance update</li> </ol>	Request to approve the Consent Agenda was MOVED by Steve Kraft and SECONDED by Tayischa Deldridge. Approved by all members present.
D. Community Announcements / Guest Speaker  1. Community Announcements	Susan Moore, Board Member  The City of Millbrae is opposing the County's purchase of La Quinta Inn with Article 34 of the California Constitution which requires public approval before low-rent housing is funded with public dollars in a community. This article, passed in 1950, as Scott Weiner states, is "designed to keep people of color and poor people out of certain neighborhoods." It seems as if San Mateo County may be seeking other funding to finalize this purchase, and other communities may use this tactic to oppose low-income housing if Millbrae is successful. There is an op ed written by Warren Slocum, which Susan shared with Meron to distribute to the Board members.	
	The Unhoused on the Coast, whose HOT Team covers Pescadero to Pacifica, reports an increased number of people struggling to pay rent. They are seeing new, first time homeless which includes working individuals and families. There are wait lists for family shelters, and the Coast House has a wait list of 59. Recent bad weather found all shelter beds filled and they were challenged to meet the needs of all the homeless seeking shelter. There have been	

	farmworkers who were red tagged and lost housing, but who have all been successfully housed, although with difficulty due to low affordable housing availability.	
	The Shelter Ordinance is in revision. Susan thanked the Board for taking time to consider the implications of this Ordinance and for providing feedback to County Manager Callagy and our Supervisors. Susan will continue providing updates regarding this issue.	
	Brian Greenberg, Board Member	
	Brian had a meeting at the Navigation Center with El Centro and students from Stanford around the contingency management program. They are now looking into possibly placing vending machines at the Navigation Center. If anybody is interested in more information they can reach out to Brian.	
	Gabe Garcia, Board Member	
	Gabe shared the information about an upcoming Farmworker Convention scheduled for March 17th in Pescadero. The convention is sponsored by the Coastside Hope.	
2. Guest Speaker	Tim Sullivan – San Mateo County Code Compliance Manager/ Farmworker Housing Task Force Lead	
	Tim explained the process of how and why the taskforce was formed and discussed the preliminary findings. The taskforce formed in response to the shooting in Half Moon Bay with the goal of conducting inspections and assessing the living conditions of the County's farmworkers. The Taskforce is comprised of – a compliance team of 7 workers and 5 code officers who team up with building inspectors and health department (water protection and land use/people who understand the septic system), as well as assistants from County Executive Office, liaison from the Department of Housing (if need to connect people to housing), and the Department of Agriculture (as	

Before the inspection could begin, the taskforce needed to find out where all the farms in the county were located. This process involved compiling information from different departments on a spreadsheet. The initial count was 600 farms, but with review and deduplication the final number came down to 107 agricultural operations total.

The process began with a voluntary survey sent to the farm operators to tell if they have housing for farmworkers, then have a follow up meetings/inspection of the site after survey is completed. Of 107 farms identified, the taskforce has done 79 inspections, with the first one in April 2023.

The inspection was to check for compliance with essential living conditions, such as heating, pluming, water, smoke detectors, ventilation, waste disposal. As a result the taskforce came across buildings built without permits (common on the coast), treated the property where farmers drowned as violation (property had heaters but inadequate ventilation, which was eventually taken care of). Other examples included

- Buildings temporary bracing like mobile homes,
- Improper hot water, septic unpermitted and overflowing
- Some RVs on the coast had unpermitted sewage.
- Water on the coast comes from wells and creeks and there were bacteria found in the water – recommend to boil or filter the water.
- Fire concerns windows or doors blocked by furniture.
- Inadequate fire wall or fire barrier on unpermitted housing added to a barn or garage

Most conditions for corrections have been minor and have been corrected. Two properties were red tagged before the shooting. Property where shooting occurred was a crime scene and as such County had to house 26 individuals who had to vacate the crime scene perimeter.

E. BUSINESS AGENDA	After the inspections were completed, the taskforce sent a list of recommendations/requirements and timelines to complete tasks. Follow up letters and follow up inspection were also conducted where necessary. One operator refused to get in compliance, leaving a number of farmworkers living on site without housing. Housing was arranged with County resources in collaboration with local community-based organizations.  A couple operators including the mushroom farm where the shooting occurred continue to be under observation.	
F. REPORTING & DISCUSSION AGENDA  1. HCH/FH's Director Report	Jim Beaumont, Program Director Jim provided an update on the hiring of Planning and Implementation Coordinator. An offer was made and accepted to a candidate who is currently going through a background check and medical clearance.	
Past and Future Board speakers	Meron went over the board speakers that presented in 2023 and asked for Board input for 2024.  Judith – would be great to have someone from the Navigation Center.  Brian – topic suggestion -how do other counties deal with medical care to patients who come from other counties. Accommodating or not accommodating unhoused people.  Gabe – Dave Gebben a photojournalist. Topic – evictions.  Tony – how law enforcement is responding to homeless calls.  Francine – older homeless adults, can we have someone speak on that?  Suzanne – mortality report, shelter ordinance update, homeless county information when it becomes available.  Janet – conversations as a group are also important instead of getting a lot of input from other people. Sub-committees on leftover funding, research, staffing.  Tayischa – we used to have a contractor meeting, would like that to come back. See other board members. Photovoice.  Judith – continue to create space for farmworkers.	

Reflecting on 2023 and looking ahead 2024	Jim Beaumont, Program Director Went over accomplishments from last year	
G. ADJOURNMENT	January 11, 2024 455 County Center, Redwood City.	The meeting was adjourned at 12:03 pm.
	too county contains a city.	F

Meeting Minutes submitted by Gozel Kulieva, Management Analyst



HCH/FH Board Meeting, December 14/2023 Meron Asfaw

**Board Speakers** 



### **2023 Board Speaker Suggestions**

SMC BHRS IMAT (Integrated Medication Assisted Treatment) -Homeless Director of the Navigation Center and Healthcare in Action (HIA) Reflections after 2 years on RWC Safe and Supporting Parking -Management Insights Susan Manheimer: Law Enforcement & Homelessness Best Practices

Pacifica's Safe Parking Program Presentation Team Network from BART Trains (LifeMoves)

Sonrisas dental

Louise Rogers

Farmworker Affairs
Commission

Homeless Coordinator (Victoria Asfour and David Johnson) -

Center on
Homelessness
(functional zero)

History of Farmworker and Homelessness



# 2023 Board Speakers



### 2023 Speakers

Chester Kunnappilly Louise Rogers (County Susan Manheimer (Chief Saturday Dental Clinic (SMMC CEO) Health Chief) Police, Retired) Karen Pfister (Office of **Epidemiology** and Judith Guerrero Joaquin Jimenez (ALAS) Rita Mancera (Puente) Evaluation, Public (Coastside Hope) Health, Policy, and Planning) Annie Malley & Araceli Ray Mueller (County Efigenio (Half Moon Bay

Library Resources)

Supervisor)



### Speaker Cont.

Amanda Martin, HEAL
Clinician (Homeless,
Engagement,
Assessment, and Linkage
(HEAL) Program Update)

Francisco Vargas (AOD Case Manager)

Robert Moltzen (Navigation Center Director)

Dr. Jessica Dong (Healthcare in Action)

Corina Rodriguez and Yesenia Garcia (Farmworker Advisory Commission)

Farmworker Patient Experience

Tracey Fecher & Dr.
Torrey Rothstein
(Sonrisas Dental Health)

Rose Cade (Department of Housing, Deputy Director of Housing)

Mike Callagy (County Executive Officer)

Tim Sullivan,
Farmworker Housing
Task Force

Homeless Coordinator (Victoria Asfour and David Johnson)



### **Board Input:**

Please share your suggestions for speakers to invite in 2024.



January
Filled the Program's vacant Clinical Services Coordinator position, bringing Alejandra Alvarado on board.
February
Submitted UDS
Sponsored attendance at the Western Forun for Migrant and Community Health Conference
March
Returned to in-person Board meetings
April
Completed re-alignment of HCH/FH Sliding Fee Discount Program to simplify and automate (as much as possible) administration with Health Coverage Unit
Program offices moved into the new SMMC Administration Building
Board approved Program contract with University of the Pacific Dental School for dental services at the Navigation Center
May
Sponsored attendance at the National Health Care for the Homeless National Conference
Received funding from Kaiser for Navigation Center Dental Services
June
July
Submitted the Program's Service Area Competition (SAC) application for continued base funding.
August
Lost staffer Irene Pasma to the County Executive's Office.

### September

Board of Supervisors approves HCH/FH contract with UoP for dental services at the Navigation Center Received funding from Sequoia Healthcare District to support dental services at the Navigation Center Receiver new COVID Vaccine Program award (\$25,998)

HCH/FH Program issues 2022 Annual Report

### October

Program delivered completed Needs Assessment to the Board

Program updated current contracts as necessary to align with completion at the end of 2024

Opened recruitment for Program's vacant Planning and Implementation Coordinator position.

#### November

Received Notice of Award for ongoing (3 years) Program funding from our SAC application.

Board approved 2024-2027 Strategic Plan

### December

Received funding from Chan Zuckerberg Initiative to support dental services at the Navigation Center Identified candidate to fill vacant staff position and offered the position (in County hiring screening process now).

# Tab 2 Budget and Finance Report



San Mateo Medical Center 222 W 39th Avenue San Mateo, CA 94403 650-573-2222 T smchealth.org/smmc

DATE: January 11, 2024

TO: Co-Applicant Board, San Mateo County Health Care for the Homeless/Farmworker

Health (HCH/FH) Program

FROM: Jim Beaumont

Director, HCH/FH Program

SUBJECT: HCH/FH PROGRAM BUDGET and FINANCIAL REPORT

The initial expenditure report for December 2023 shows \$133,362 in grant expenditures. As usual, this does not include all of our contractor payments nor many routine County charges that are captured as part of month-end processing. Based on past experience, this value indicates a fairly typical expenditure amount of the month for what has been reported so far. We expect another \$100K+ to post during the month-end processes.

Based on these current projections, the Program will expend approximately \$3.5M for the 2023 Grant Year (GY). Based on the total amount authorized by HRSA for the GY, this will leave around \$977K of unexpended funds that would be available for carryover (on approval of HRSA) into the 2024 GY. This is higher than what we had previously been projecting as a result of the salary savings from the staff vacancy now being built into the projection, along with slightly lower contract and MOU expenditures.

Note that Program has been working aggressively to expend appropriately some of the base grant funding before year-end in order to minimize the amount of carryover. Since we don't control the actual processes, we cannot be certain how much will actually show up as GY23 expenditures (versus showing up as GT24 expenditures). We are planning for the quarterly draw down of federal reimbursement to occur prior to February's meeting which will then provide the complete accounting for expenditures for the quarter and allow us to calculate the actual GY total expenditures. We plan to report this at the February Finance Committee meeting.

#### Attachment:

• GY 2023 Summary Grant Expenditure Report Through 12/31/23



		December \$\$			
Details for budget estimates	Budgeted	December 44	To Date	Projection for	Projected for GY 2024
EXPENDITURES	[SF-424]		(12/31/23)	end of year	
Salaries Director, Program Coordinator Management Analyst ,Medical Director new position, misc. OT, other, etc.	721,000	79,017	706,526	706,000	798,375
Benefits Director, Program Coordinator Management Analyst ,Medical Director new position, misc. OT, other, etc.	7.22,000	75,017	, 55,525	7.00,000	
	270,000	23,713	761,967	260,000	330,000
Travel National Conferences (2500*8) Regional Conferences (1000*5) Local Travel Taxis Van & vehicle usage	15,000 5,000 1,500 1,000 1,500 24,000		21,948 28 340 311 22,627	25,000 1,000 100 500 500 27,100	35,000 10,000 1,000 500 1,500 48,000
<u>Supplies</u> Office Supplies, misc. Small Funding Requests	10,000		5,476	7,500	10,000
Contractual 2022 Contracts 2022 MOUs Current 2023 MOUs Current 2023 contracts	10,000 1,241,000 865,979	26,069	5,476 27,691 412,500 602,230 761,815	7,500 27,691 412,500 1,115,000 840,000	1,200,000 825,000
unallocated/other contracts	2,106,979		1,804,236	2,395,191	2,025,000
Other Consultants/grant writer IT/Telcom New Automation Memberships Training Misc	40,000 4,200 2,000 5,000	4,313 250	64,995 30,723 3,661 745 1,366 101,490	65,000 35,000 0 7,500 2,500 1,500	25,000 30,000 - 5,000 20,000 1,500 81,500
TOTAL	3,183,179	133,362	3,402,322	3,507,291	3,292,875
GRANT REVENUE  Available Base Grant  Prior Year Unexpended to Carryover Other  HCH/FH PROGRAM TOTAL	2,858,632 1,626,390 4,485,022		2,858,632 1,626,390 4,485,022	2,858,632 1,626,390 4,485,022	2,858,632 977,731 carryover 3,836,363
<u>BALANCE</u>	1,301,843	Available (	1,082,700 Current Estimate	977,731 Projected	<b>543,488</b> based on est. grant of \$2,858,632
Non-Grant Expenditures					
Salary Overage Health Coverage base grant prep food incentives/gift cards	13,750 57,000 60,000 2,500 1,000	2,400 7,386	23,240 84,130 36,020 2,372 288 146,050	25,000 78,000 40,000 2,500 1,000	45,000 90,000 2,500 1,500 139,000
TOTAL EXPENDITURES	3,317,429	143,148	3,548,372	3,653,791	NEXT YEAR 3,431,875

## Tab 3 HCH/FH's Director Report





DATE: January 11, 2024

TO: Co-Applicant Board, San Mateo County Health Care for the

Homeless/Farmworker Health (HCH/FH) Program

FROM: Jim Beaumont, Director, HCH/FH Program

SUBJECT: DIRECTOR'S REPORT & PROGRAM CALENDAR

Program activity update since the December 14, 2023, Co-Applicant Board meeting,

As reported last month, Jocelyn Vidales has accepted our offer to become the next Implementation and Planning Coordinator of r the HCH/FH Program. She has a tentative start date of February 5, 2024. We look forward to Jocelyn joining our team.

Reminder for Board members, the Western Forum for Migrant and Community Health (our regional forum sponsored by the National Center for Farmworker Health) will be held next in Seattle, WA, February 22-24, 2024. As Board action is required for approval for payment of Board members' costs for attending these conferences, we will be taking any such action necessary at today's meeting.

Also, the National Health Care for the Homeless Council's Conference and Policy Symposium will next be held in Phoenix, AZ from May 13-16, 2024. Begin thinking about it now.

Program has initiated discussions with members of the EPIC/Integr8 implementation team. This will help ensure as seamless a transition as possible for HCH/FH data, and, hopefully, create simple pathways to improve connectivity between clinical services and our contract partners.

With the beginning of the new year, HCH/FH staff is now deeply immersed in preparing the required annual federal UDS Report, which is due by February 15<sup>th</sup>. Given the amount and diversity of data being reported, this is always a tedious and stressful process.

Seven Day Update

#### ATTACHED:

Program Calendar



San Mateo Medical Center 222 W. 39th Avenue San Mateo, CA 94403 650-573-2222 T www.sanmateomedicalcenter.org www.facebook.com/smchealth

### **County of San Mateo Health Care for the Homeless & Farmworker** Health (HCH/FH) Program Board meetings are in-person on the 2<sup>nd</sup> Thursday of the Month 10am-12pm

	AREA					
MONTH	Programmatic	Learning/Conferences	Recognition (Health, DEI, Holidays and Misc.)			
JANUARY			Glaucoma Awareness Month     Cervical Cancer Screening Month     International Holocaust Remembrance     Day     New Year's Day     Martin Luther King Day (15)			
FEBRUARY	UDS submission	NCFH Western Forum for Migrant and Community Health (Seattle, WA, Feb 22-24)	National Children's Dental Health     American Heart Month     National Cancer Prevention Month     World Day of Social Justice     Lunar New Year (Feb 10)     National Wear Red Day     Lincoln's Birthday     Valentine's Day     Washington's Birthday     Lent begins (14)			
MARCH	Sliding Fee Scale Update	<ul> <li>Innovations and Solutions for Ending Unsheltered Homelessness. (San Francisco, CA - Mar 4-6)</li> </ul>	<ul> <li>Colorectal Cancer Awareness Month</li> <li>Self-Injury Awareness Month</li> <li>Developmental Disabilities Awareness Month</li> </ul>			
APRIL	SMMC Annual Audit	<ul> <li>Conference for Agricultural Worker Health (Atlanta, GA - April 23-25)</li> </ul>	Alcohol Awareness Month     Counseling Awareness Month     National Minority Health Month			
MAY		<ul> <li>National Healthcare for the Homeless Conference. (Phoenix, AZ – May 13-16)</li> <li>NRHA Health Equity Conference. (New Orleans, LA – May 6-7)</li> </ul>	American Stroke Awareness Month     High Blood Pressure Education Month     Mental Health Awareness Month			
JUNE	Services/Locations Form 5A/5B –     Approve		PTSD Awareness Month     Cancer Survivor's Month			
JULY	Budget Renewal (Program)     Approve		Healthy Vision Month			
AUGUST	''		<ul> <li>National Breastfeeding Month</li> <li>National Immunization Awareness Month</li> </ul>			
SEPTEMBER	Program Director Annual Review	<ul> <li>September 15-18 International Street Medicine Symposium. Kansas City, MO</li> </ul>	<ul> <li>Healthy Aging Month</li> <li>National Suicide Prevention Month</li> <li>Sexual Health Awareness Month</li> </ul>			
OCTOBER	Board Chair/Vice Chair     Nomination		Breast Cancer Awareness Month     Depression Awareness Month     Domestic Violence Awareness Month			
NOVEMBER	Board Chair/Vice Chair Elections		American Diabetes Month			



San Mateo Medical Center 222 W. 39th Avenue San Mateo, CA 94403 650-573-2222 T www.sanmateomedicalcenter.org www.facebook.com/smchealth

	Strategic Plan Target Overview	•	Diabetes Awareness Month
DECEMBER		•	Seasonal Affective Disorder Awareness
			Month

BOARD ANNUAL CALENDAR				
<u>Project</u>	<u>Timeframe</u>			
UDS Submission – Review	Spring			
SMMC Annual Audit – Approve	April/May			
Services/Locations Form 5A/5B – Approve	June/July			
Budget Renewal - Approve	July/Sept (program)- December/January (grant)			
Annual Conflict of Interest Statement	October (and during new appointments)			
Annual QI/QA Plan – Approve	Winter			
Board Chair/Vice Chair Elections	November/December			
Program Director Annual Review	Fall/Spring			
Sliding Fee Discount Scale (SFDS)	Spring			
Strategic Plan Target Overview	November			