

**MHSA Housing Initiative Taskforce  
Prioritized Funding Recommendations – May 2021**

A Housing Initiative Taskforce, made up of diverse clients, family members, service providers and County departments, was convened between March and May 2021 to accomplish the following goals:

1. Define a housing continuum of services (attached)
2. Identify gaps at all levels of support or intensity in treatment
3. Articulate and prioritize broad housing-related outcomes
4. Identify and prioritize activities to fund under each prioritized outcome

As a final step, taskforce members were asked to prioritize the funding recommendations. Following is the Housing Initiative Taskforce Funding Recommendations listed in order as prioritized:

Funding Recommendations – listed in order of priority	One-Time Funding Amount	Ongoing Funding Amount
1. Establishment of an ongoing Housing Fund with Department of Housing for the development of Supportive Housing Units for clients (~24 units)	\$5,000,000 Year 1 \$5,000,000 Year 2	
2. Housing locator contract to oversee: a) Maintenance of BHRS Housing website services with real-time housing availability information; b) Linkages to BHRS case managers; c) Landlord engagement; d) Community mental health 101 education to housing agencies; and e) three housing locator positions (mental health counselors), three peer navigators + admin		\$ 575,000
3. Supportive services for new housing units developed		<b>\$375,000*</b>
4. Mental health workers for Homeless Outreach Teams (two clinicians)		\$325,000
5. Transitional housing supports and training to adequately serve SMI population, including special populations		\$100,000
6. Outreach and field-based services to support ongoing and long-term housing retention; a team of Occupational Therapist and Peer Counselor with co-occurring capacity to support independent living skills development and recovery		\$500,000
7. Development of an online BHRS Housing webpage with comprehensive one-stop housing information (including data dashboard for unmet need) for clients and staff	\$100,000	
8. Flexible funds for housing related expenses (moving costs, deposits, first month rent)		<b>\$100,000*</b>
9. Increase FSP housing funds		\$258,662 (\$8,097/client)
10. Incentives and supports for licensed Board and Cares to improve quality of services		\$50,000
11. Increase Full Service Partnerships (FSP) slots for children/youth and transition-age youth		\$607,835 10 Children/Youth and TAY FSP slots
<b>TOTAL for FY 21/22 to 22-23</b>	<b>\$10,100,000</b>	<b>\$2,416,497</b>

\*Item #3 (supportive services) is not included in the total budget amount for FY 21/22 to 22/23 because implementation will occur in future years once new housing units are developed; item #8 (housing-related flex funds) is also not included in the total budget amount needed because there is a separate revenue source identified for this item.

# Housing Continuum - example

Pre- Housing Engagement: Drop-In Centers / Shelters / Field Services / Post- Psychiatric Emergency Services, Hospitalization, Incarceration



## Housing Continuum for Individuals with Mental Illness

*\* Based on Luke-Dorf Inc and Washington County, Oregon*

### REHABILITATION CENTERS

- Locked
- 24/7 Staffing
- Most restrictive
- Ideal for highly symptomatic individuals

### RESIDENTIAL TREATMENT

- Unlocked
- 24/7 Staffing
- Stabilization and skills building
- Ideal for individuals out of higher level of care

### RESIDENTIAL BOARD & CARE

- Unlocked; eligibility requirements
- 24/7 Staffing
- Skill building and long-term stability
- Ideal for support with basic needs

### TRANSITIONAL

- Independent units
- Staffing on-site
- Intensive support services on-site
- Ideal for stable individuals needing support

### SUPPORTIVE HOUSING

- Independent integrated housing
- Support service staffing on-site
- Ideal for individuals who are able to manage their needs with some support

### INDEPENDENT LIVING

- Independent housing
- Some support
- Ideal for individuals who need minimal to no support

**MORE STRUCTURED INTENSIVE CARE**

**LESS STRUCTURED SUPPORTS**

# San Mateo County Housing Continuum



## Pre-Housing Engagement

Drop-In Centers	Shelters	Field Services	Post Psychiatric Emergency Services	Hospitalization	Incarceration
<p>Services or activities for homeless and/or those with mental illness.</p> <ul style="list-style-type: none"> <li>• Available without an appointment</li> <li>• Range from M-F 8-5 to 1 x per week</li> </ul> <p>➤ In county:</p> <ul style="list-style-type: none"> <li>• 20 sites</li> </ul>	<p>Beds for homeless individuals</p> <ul style="list-style-type: none"> <li>• Usually for 90 days or less.</li> </ul> <p>➤ In County:</p> <ul style="list-style-type: none"> <li>• 25 MH beds</li> <li>• 221 general beds</li> </ul>	<p>Services delivered by outreach teams to individuals who are homeless and/or have mental illness and/or substance use challenges.</p> <ul style="list-style-type: none"> <li>• Services provided in community locations, place of residence, street or encampments</li> </ul> <p>➤ In County:</p> <ul style="list-style-type: none"> <li>• 11 BHRS Outreach Teams</li> <li>• 5 Homeless Outreach Teams (HOT)</li> </ul>	<p>Services to individuals following a psychiatric emergency room visit or hospitalization.</p> <ul style="list-style-type: none"> <li>• New clients referred to Access for assessment for ongoing services and outreach Teams ensure linkage and ongoing peer support</li> <li>• Current clients follow up services are coordinated with care team and outreach team when needed</li> </ul>	<p>In-patient psychiatric stay for individuals with acute symptoms and are a danger to self or others.</p> <ul style="list-style-type: none"> <li>• No discharge to homeless</li> <li>• Coordinated step down plan</li> <li>• Outreach team if needed</li> </ul> <p>➤ In county:</p> <ul style="list-style-type: none"> <li>• 34 locked beds</li> <li>• Additional beds on case basis</li> </ul>	<p>Behavioral health services for incarcerated and post incarcerated individuals.</p> <ul style="list-style-type: none"> <li>• MH and AOD services in SMC county jail</li> <li>• Mental Health Court and diversion with mental health team case management</li> </ul>

# San Mateo County Housing Continuum



## SMC Housing for Individuals with Mental Illness

Rehabilitation Center	Residential Treatment	Residential Board and Care	Transitional	Supportive Housing	FSP Supported Housing	Independent Housing
<ul style="list-style-type: none"> <li>• Locked facilities</li> <li>• 24/7 Staffing</li> <li>• Most Restrictive</li> <li>• Ideal for highly symptomatic individuals</li> </ul> <ul style="list-style-type: none"> <li>➤ In County:               <ul style="list-style-type: none"> <li>• 64 beds</li> </ul> </li> <li>➤ Out of County:               <ul style="list-style-type: none"> <li>• 65 beds</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Unlocked</li> <li>• 24/7 Staffing</li> <li>• Stabilization and skills building</li> <li>• Ideal for individuals leaving higher level of care</li> </ul> <ul style="list-style-type: none"> <li>➤ In county:               <ul style="list-style-type: none"> <li>• 29 Crisis Residential beds</li> <li>• 37 Social Rehabilitation beds</li> <li>• 163 AOD beds</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Unlocked, eligibility requirements</li> <li>• 24/7 Staffing</li> <li>• Skill building and long-term stability</li> <li>• Ideal for support for basic</li> </ul> <ul style="list-style-type: none"> <li>➤ In county:               <ul style="list-style-type: none"> <li>• 194 Beds</li> </ul> </li> <li>➤ Out of County:               <ul style="list-style-type: none"> <li>• 129 Beds</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Independent units</li> <li>• Staffing on-site</li> <li>• Intensive support services on-site</li> <li>• Ideal for stable individuals needing support</li> <li>• Focus on moving to permanent housing</li> </ul> <ul style="list-style-type: none"> <li>➤ In County:               <ul style="list-style-type: none"> <li>• 7 units, 6 bedrooms</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Independent Integrated or dedicated housing</li> <li>• Permanent housing</li> <li>• Support Services on-site</li> <li>• Ideal for individuals who manage their needs with some support</li> </ul> <ul style="list-style-type: none"> <li>➤ In County:               <ul style="list-style-type: none"> <li>• 165 units, 9 NPLH units pending</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Range of housing includes Single Room Occupancy, Room and Board, Shared Housing, and independent housing</li> <li>• Individuals receive on site and off site services based on Assertive Care Treatment (ACT)</li> </ul> <ul style="list-style-type: none"> <li>➤ In County:               <ul style="list-style-type: none"> <li>• 309 individuals enrolled in FSP</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Independent housing in community</li> <li>• May have some supports</li> <li>• Ideal for individuals who need minimal to no support</li> <li>• Rental assistance include mainstream, Shelter Plus Care, Project-Based Vouchers, and Housing Choice vouchers and other rental support are utilized</li> </ul>

# Housing Assistance Services



<b>Skill Development</b>	<b>Housing Case Management</b>	<b>Rental Assistance</b>	<b>Homeless Assessment and Housing Referral</b>	<b>Housing Locator</b>	<b>Landlord Tenant Assistance</b>
Instruction on daily living skills for success in housing	Services to find and maintain successful housing	Short-term and long-term assistance	Identification of housing needs and referral to available housing	Services to identify available housing	Services to educate tenants, mediate issues with landlords, identify and support landlords who rent to special populations